

smart
right
now



Annual Report 2007

UNIVERSAL HEALTH CARE
FOUNDATION OF CONNECTICUT

smart right power

OUR MISSION

The mission of Universal Health Care Foundation of Connecticut is to serve as a catalyst that engages people and communities in shaping a health care system that provides universal access to quality care and promotes health in Connecticut. We believe that health care is a fundamental right and that our work is part of a broader movement for social and economic justice.

OUR VISION

Connecticut will have a system of affordable, high quality health care that is accessible to all residents. People and communities will be healthy and live in a just society that focuses on prevention and the health of all people. The health care workforce will be ethnically and racially diverse. Its workplaces will value employees and the people they serve.

UNIVERSAL HEALTH CARE: SMART, RIGHT, THE RIGHT TIME



It is widely recognized that our health care system is in crisis and that universal health care reform is urgently needed.

In 2007, Universal Health Care Foundation of Connecticut witnessed a groundswell of support for a movement to fix the state's broken health care system.

The momentum was unstoppable.

From the state capitol and chamber meetings to parks and town forums, people across the state turned out to speak out for quality, affordable health care choices for everyone in our state.

Business and faith leaders, health care providers, labor and other organizations joined residents across the state to find common ground in the search for solutions to the health care crisis. The Foundation was proud to support and serve as a catalyst for many of their efforts.

In 2007, we commissioned nonpartisan Connecticut-focused research and awarded more than \$2.5 million in grants to organizations and activities. These efforts promise to define Connecticut's health care future.

Our research on the economics of health care continued to inform the public and influence our state's health care reform debate. Although several promising opportunities for health care reform died in committees, some noteworthy steps were taken. Most notably, the Legislature created two health care panels to find a viable plan for universal health care.

We urged that Connecticut's health care reform proposals be evaluated against the principles outlined by the Institute of Medicine. The IOM is a group of some of the nation's leading doctors and scientists. The state panels will make their recommendations at the end of 2008.

The Foundation awarded grants to support community-based and regional organizing efforts by business, health advocacy, labor and other groups highlighted on the pages in this report.

In May, their activities culminated in an outdoor rally in Hartford's Bushnell Park attended by more than 5,000 residents from across the state. Called "Stand Up For Health Care," the rally, held under the shadow of the state capitol's gold dome, underscored voters' urgent demand for *universal health care*.

It's the right thing. It's the smart thing. Now is the right time to get it done. And the people of Connecticut are leading the way!

Juan A. Figueroa, President
Universal Health Care Foundation of Connecticut

message FROM THE BOARD CHAIRS

UNIVERSAL HEALTH CARE FOUNDATION OF CONNECTICUT (UHCF) SUPPORTS THE MISSION OF CONNECTICUT HEALTH ADVANCEMENT AND RESEARCH TRUST (CHART), WHICH IS DEDICATED TO ENSURING THAT THE HEALTH NEEDS OF ALL CONNECTICUT RESIDENTS ARE MET.



2007 IS BEST REMEMBERED through an adage and a quote. The adage: "Nothing good ever comes easy." And the quote from Blaise Pascal: "Justice and power must be brought together, so that whatever is just may be powerful, and whatever is powerful may be just."

The movement for health care has never lacked for justice. Quality, affordable health care is a basic human right which polls show is supported by the vast majority of people in Connecticut. The struggle is to build the power to make the changes that justice and the public are demanding.

And in this area, the movement for universal health care showed tremendous progress in 2007. We became broader, more diverse, stronger, and more committed to fundamental change. And, the legislature is more open than ever before to significant health care reform.

However, the road to social justice is not smooth or easy. The greater our strength, the greater the resistance from defenders of the health care status quo. The movement must continue to gain in strength and unity in order to make universal health care a reality in our state.

Our movement begins 2008 stronger and wiser. We are certain in our knowledge that it's within *our* power to make change happen. We *can* bring justice and power together. The Foundation could not be prouder of what we all have achieved together. We are eager for the chance to be part of even greater achievements in the days to come.

Daniel E. Livingston, J.D.
Chair, Connecticut Health Advancement and Research Trust (CHART)



THE CALL FOR UNIVERSAL HEALTH CARE is growing more urgent with time. As our Foundation and partners reached out—and spoke out—in 2007, the push to restructure our health care system grew stronger.

Although the number of residents without adequate health insurance remains disturbing, we are heartened by the outpouring of support from people eager to fight for a universal health care solution. As we watch more of our neighbors struggle with escalating health care costs, we are compelled to work harder toward the goal of health care justice.

Last year, we equipped policy makers and legislators with Connecticut-specific research, providing ideas for possible ways to fix our broken health care system. We worked with labor, community, and business and faith leaders. We wanted to educate and energize them to add their voices to support universal health care. We shed light on the longstanding problem of inequities in health care.

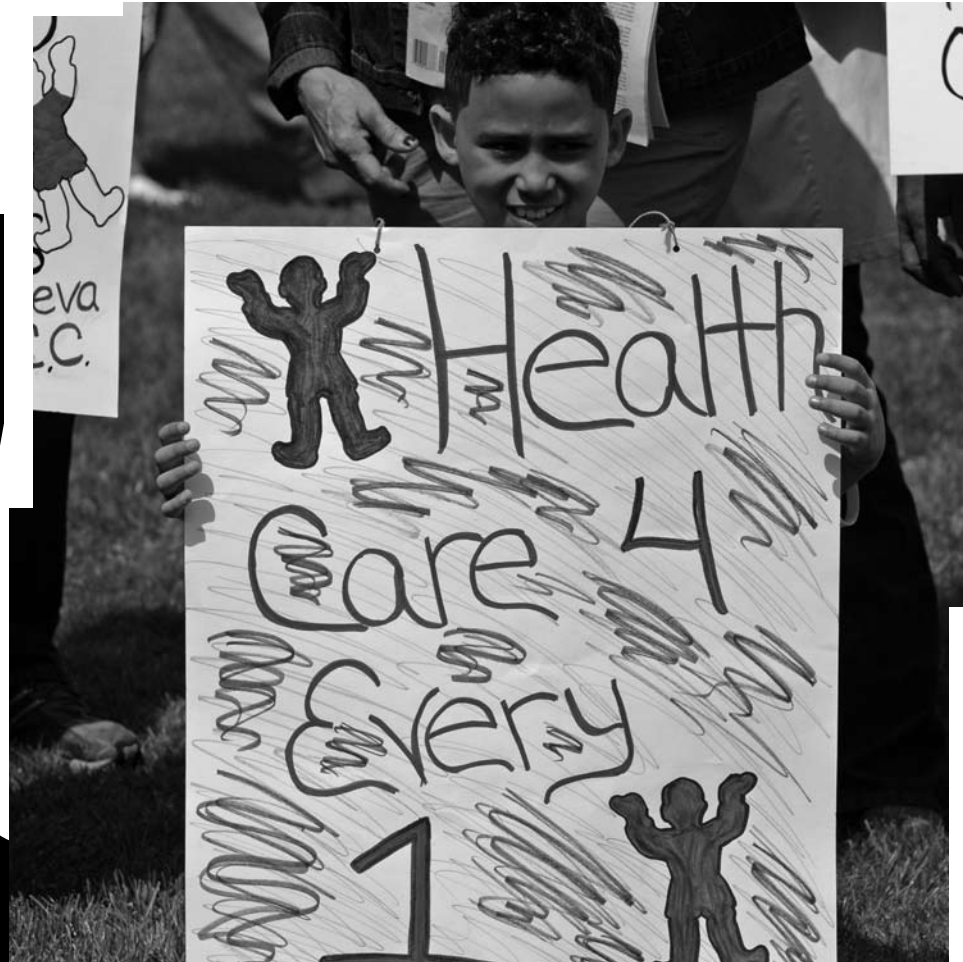
This important work would not have happened without the dedication of our staff, our board of directors, grantees, and advocates throughout our state. We are grateful for their talents and their hard work. Our board especially wishes to thank Leslie Gabel-Brett, who served ably as Universal Health Care Foundation board Chair and stepped down from that role during 2007.

Health care reform has entered the national stage. But we cannot wait for a national plan. We must be leaders—creating the workable solution that is Connecticut-grown.

The Foundation is committed to achieving a health care system that serves Connecticut's residents best. We will not rest until every person can receive quality, affordable health care.

Alice Pritchard, Ph.D.
Chair, Universal Health Care Foundation of Connecticut

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IT'S ^{right}time_{smart} TO HAVE UNIVERSAL HEALTH CARE

IN 2007, THOUSANDS OF RESIDENTS DEMONSTRATED what public opinion polls have consistently shown: People want universal health care reform. Business and labor organizations, advocacy and faith communities, health care providers and consumers, all spoke out for quality, affordable health care for everyone.

They brainstormed ideas. They called on their legislators. They organized educational forums. They rallied. And they shared their health care stories. Universal Health Care Foundation of Connecticut was proud to support many of their efforts and serve as catalyst for the growing groundswell of support for universal health care reform in the state.

An important component of our work was making sure that policy makers and the public had the facts to engage in informed policy debates and decisions. The Foundation funded Connecticut-focused health economic research which was widely used in the 2007 legislative session and by health care advocates seeking viable universal health care reform solutions.

Throughout the year, we also collaborated with health care advocates as they held forums in their communities and around the state. We worked with them as they engaged residents in the health care reform movement at churches and temples, on college campuses, and at business conferences. The voices and viewpoints were diverse. But wherever we went, we found the belief that our state should have quality, affordable health care for everyone.

It is the right thing. It is the smart thing. And now is the right time for universal health care in Connecticut.

JANUARY: A delegation of interfaith clergy from Connecticut kicked off the year with a call for universal health care at the annual Martin Luther King Day celebration in Hartford. More than 1,000 people participated in the event held at the House of Restoration, the first Latino church founded in the city. The keynote speaker, the Rev. Dr. Ray Hammond of Bethel AME Church in Boston, a trained surgeon, exhorted the audience to *do the right thing*.

TIME TO DO THE ^{smart}*right* _{now} THING

And they did. At the service, sponsored by the Interdenominational Ministerial Alliance, nearly 700 people signed up to join the ranks of the Foundation's statewide universal health care campaign, **healthcare4every1**.

The Foundation collaborated with diverse faith communities throughout the year to help them educate their congregations about health care issues and equip them to advocate for health care reform.

We worked closely with the Interfaith Fellowship for Universal Health Care, a multicultural group of religious leaders spearheaded by Latino and African-American clergy. The group believes **universal health care is a human right**. They maintain that providing quality, affordable health care to all is a moral obligation. In April, the Fellowship published a statement of faith in *The Hartford Courant* declaring that **universal health care is a divine right**.



"We are profoundly grateful for the chance to serve as partners with Universal Health Care Foundation in bringing leaders from faith communities, labor, business, and health care together to advocate for health care for everyone."

– **Rev. Shelley Copeland**
Executive Director
The Capitol Region Conference
of Churches

"We decided it was really the right time to approach the board and get them to take the right stand."

- Michael Kurland
Board Member
Windham Community
Memorial Hospital



ignity and respect

smart **time** FOR HEALTH CARE
right THAT TREATS DOCTORS
AND PATIENTS WITH
dignity & *respect*

MARCH: Every day, health care providers witness the human consequences of not having insurance or having poor insurance coverage. Equally frustrated by the limits placed on the quality health care they can provide, many Connecticut hospitals have begun publicly pledging support for the principles of universal health care — quality, affordable health care for everyone.

Last year, after attending a forum organized by a Foundation grantee, Michael Kurland, a member of the Windham Community Memorial Hospital Board of Directors, started thinking that his board should endorse universal health care principles. Board chairman James Watson agreed. They were persuaded by the Foundation's economic research and used it to make their case. Their board unanimously passed an endorsement resolution in March.

In May, the board of trustees at Saint Raphael Healthcare System in New Haven passed a similar resolution. David Benfer, president and CEO of Saint Raphael's, discussed the idea with Frances Padilla, Foundation Vice President for Program, Policy and Administration. He said endorsing the principles of universal health care was a natural connection for a Catholic health care organization, which sees health coverage for all as a core value.

"We believe that it is a moral and social obligation. It's part of social justice," Mr. Benfer said.

time^{smart} to educate CONNECTICUT right ABOUT HEALTH CARE

APRIL: As the state's health care debate heated up, fresh voices on behalf of universal health care emerged on college campuses. Eager to educate their peers about the state of Connecticut's health care system, young health care advocates brought the universal health care message to their campus communities and beyond.

In April, Carissa Sfakios, a senior majoring in social work at Central Connecticut State University, organized an educational forum that was open to students and the local community. She said the Foundation's **healthcare4every1** campaign was the backbone of her advocacy efforts. She used the Foundation's printed and video materials during the forum, and she drew on the Foundation's Web site for her research.

Kevin Douglas, a senior at Eastern Connecticut State University, learned about the issue from a presentation by speakers from two Foundation grantees during his social welfare policy class. Before getting more involved, he used the **healthcare4every1** Web site to learn more about the issue of universal health care and referred to Foundation publications to get a more "academic" understanding.

Kevin now works for United Connecticut Action for Neighborhoods/Caring Families Coalition — one of the grantees that sent a speaker to his class.

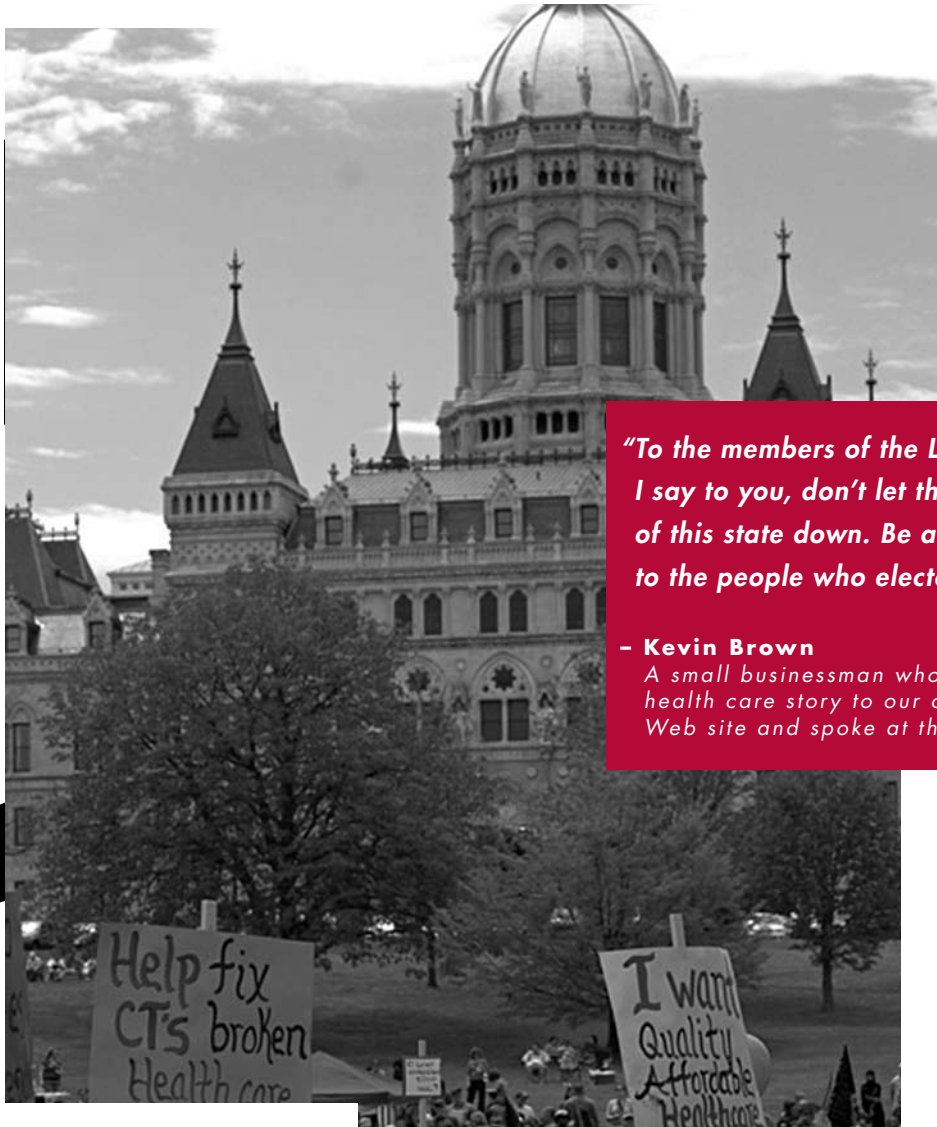


"The reason I'm trying to support the campaign is that I feel health care is failing in our country. It's a basic need that must be addressed for me to be a good social worker."

— Carissa Sfakios
A senior at Central Connecticut State University



stand up



"To the members of the Legislature, I say to you, don't let the people of this state down. Be accountable to the people who elected you."

- Kevin Brown

A small businessman who sent his health care story to our campaign Web site and spoke at the rally

smart *time* to stand up right FOR UNIVERSAL HEALTH CARE

MAY 5: As the end of the 2007 legislative session drew near, more than 5,000 people from across the state gathered at Hartford's Bushnell Park to show support for universal health care.

The "Stand Up For Health Care" rally was a culmination of organizing activities by the Foundation's *healthcare4every1* campaign. The aim of the campaign is to build public and political support for universal health care. Rally participants and speakers issued a resounding call for access to the same health care coverage as their elected leaders.

Although the Legislature failed to pass comprehensive universal health care reform in 2007, it did take steps to improve access and created two health care authorities to work toward universal health care.

time TO DO THE ^{right} smart THING _{now}

MAY 7: Few understand the financial burden of rising health care costs better than Connecticut's businesses. Escalating health insurance costs eat up profits and stifle growth. Businesses that can't afford insurance can't attract the best workers and lose their competitive edge.

As part of its ongoing commitment to ensuring business, especially small business, has a voice at the health care reform table, the Foundation supported the formation of the Business Advisory Council (BAC), a group of business leaders that meets regularly to discuss and debate universal health care solutions. It includes small business owners, individuals from larger businesses and members of business associations.

In 2007, BAC wrote recommendations for a health care system that would work for business. The list included proposals such as fair compensation for health care providers and ongoing feedback that identifies and addresses patterns of high cost or low-quality care.

(AND RECLAIM THE COMPETITIVE EDGE)



"I think the Foundation is sincerely interested in what business believes. They wanted to test business concepts to see if what Universal Health Care Foundation was talking about made sense to business people"

– **James Stirling**
CEO
Stirling Benefits, Inc.



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"This was a great opportunity for people to express their concerns about health care. We hope to energize officials to take the next steps to bring health care to everyone in Connecticut."

- Ricardo Henriquez
*Executive Director
Grand Avenue Village Association
Describing the discussion after a showing of SiCKO at Cine 4 in New Haven*

time^{smart} **TO TALK ABOUT A** *right* **better** HEALTH CARE SYSTEM

AUGUST: By the summer, everyone was talking about filmmaker Michael Moore's new movie, *SiCKO*, which exposed the country's health care crisis.

Working with Foundation grantees, the Foundation's **healthcare4every1** campaign set up information tables and organized discussions at local theaters following showings of the movie. The organizing events enlivened the health care debate and prompted many people to join the campaign.

time ^{smart} FOR
right HEALTH CARE *justice*

SEPTEMBER 28: Access to quality, affordable health care for everyone is a start. But further steps are needed to solve complex problems in our health care system such as racial and ethnic disparities. From language barriers to underrepresentation in the health care professions, the inequality people of color face in the health care system has been well-documented.

To shine a light on this issue, last fall, the Foundation's parent organization, the Connecticut Health Advancement and Research Trust (CHART), collaborated with several advocacy and health policy groups to organize a forum in New Haven on racial and ethnic health care inequities. Participants included the NAACP of Connecticut, the Hispanic Policy Institute of the Hispanic Health Council, and the New England AIDS Education and Training Center in Boston.

The discussion was framed around a report by the Connecticut State Conference of NAACP Branches Health Committee. This study examined the disturbing facts that attest to the systemic problem of racial and ethnic discrimination in health care. It has become a valuable tool for addressing racial and ethnic health disparities and creating a solid plan for change.

More than 50 people turned out for the forum. There was overwhelming consensus that sound universal health care policy must lead to a health care system that serves us all. *That* includes eliminating racial and ethnic health disparities.

UNIVERSAL HEALTH CARE FOUNDATION OF CONNECTICUT ANNUAL REPORT 2007



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UNIVERSAL HEALTH CARE FOUNDATION OF CONNECTICUT ANNUAL REPORT 2007

TO *listen* TO HEALTH CARE CHAMPIONS

DECEMBER: In December, the *Hartford Business Journal*, the region's largest business publication, named Foundation President Juan A. Figueroa as a "Health Care Hero" for 2007. Gail Lebert, publisher of the *Journal*, described Mr. Figueroa as a champion for universal health care who works tirelessly to promote health care for all state residents, especially for the uninsured and underinsured.

In accepting the "Hero" award, Mr. Figueroa said that the success of the Foundation is actually the success of the many heroes who have come together to fight for universal health care.

- Heroes like the rabbi who touched her congregation by reminding them that, "In a compassionate society, we are our brother's keeper."
- Heroes like the doctor who exhorted his colleagues to work for the day when all patients can afford the care they need.
- Heroes like the single mother whose homemade "We Need Health Care!" sign told the plain truth at our May 5th rally.

"Many providers can actually see a light at the end of the tunnel... a chance to create change that will make health care accessible to all. The Foundation is the engine that pushes us forward, maintains our focus, and pulls together the many threads into a single fabric."

—Dr. Bruce E. Gould
Associate Dean
University of Connecticut School
of Medicine

2007 was the time when Connecticut residents from many backgrounds and wide-ranging interests joined forces to bring about universal health care. They understand that now is the right time for a health care system that works for everyone.

IT'S TIME FOR
UNIVERSAL HEALTH
CARE REFORM.

THE HEALTH OF
CONNECTICUT'S
PEOPLE & ECONOMY
DEPENDS ON IT.

grants

ADVOCACY GRANTS

CAPITOL REGION CONFERENCE OF CHURCHES

FAITH COMMUNITY OUTREACH AND
LEADERSHIP EDUCATION FOR UNIVERSAL
HEALTH CARE

\$88,985 to mobilize, recruit and train people of faith, expand education and outreach programs on universal health care, hold regional meetings with faith leaders, and use public access television and radio for outreach.

CENTER FOR CHILDREN'S ADVOCACY

MEDICAL-LEGAL PARTNERSHIP PROJECT

\$15,000 to support attorneys advocating for poor children and health care providers advocating for their patients.

CONNECTICUT ASSOCIATION FOR HUMAN SERVICES

CONNECTING CAHS NETWORKS TO THE
CAMPAIGN FOR UNIVERSAL HEALTH CARE

\$11,665 to train CAHS staff who will educate and mobilize advocates and engage the Family Economic Success Network.

CONNECTICUT HEALTH POLICY PROJECT, INC.

UNIVERSAL HEALTH CARE POLICY
AND ADVOCACY SUPPORT PROJECT

\$75,000 to monitor and report on health care reform in Connecticut, the region and the nation and advise the Foundation on Connecticut-specific research and policy work.

CONNECTICUT PRIMARY CARE ASSOCIATION

COMMUNITY HEALTH LEADERSHIP INITIATIVE

\$112,500 to work with member community health centers on the healthcare4every1 campaign.

CONNECTICUT STATE MEDICAL SOCIETY

PHYSICIAN WORKFORCE STUDY AND
MARKETPLACE EVALUATION

\$75,000 to conduct a physician workforce survey to calculate the supply of specialists and primary care physicians.

GRAND AVENUE VILLAGE ASSOCIATION (GAVA)

GRASSROOTS VIDEO ORGANIZING PROJECT

\$75,000 to use video to extend the reach of the healthcare4every1 campaign grantees.

GREATER HARTFORD INTERFAITH COALITION FOR EQUITY AND JUSTICE

GHICEJ HEALTH CARE PROJECT

\$15,000 to support an educational forum, a social justice worship service, and a legislative breakfast.

GROW JOBS CONNECTICUT

BUILDING BRIDGES TO JOBS GROWTH THROUGH
AFFORDABLE HEALTH CARE

\$12,500 to build support among manufacturers for universal health care.

LEGAL ASSISTANCE RESOURCE CENTER OF CONNECTICUT

HEALTHCARE4EVERY1 CAMPAIGN

\$22,500 to continue education and advocacy work and to participate in the campaign.

ONLINE JOURNALISM PROJECT

THE CONNECTICUT ONLINE
HEALTH CARE JOURNALISM PROJECT

\$50,000 to continue and expand the Connecticut Online Health Care Journalism Project, collaborate with *La Voz Hispana* and *CT News Junkie*, and develop a plan for long-term sustainability.

THE VILLAGE FOR FAMILIES & CHILDREN, INC.

THE VILLAGE UNIVERSAL
HEALTH CARE ADVOCACY PROGRAM

\$15,000 to support a universal health care advocacy program at the Village and to hold a forum.

URU, THE RIGHT TO BE, INC.

THE AUDACITY OF HOPE:
DISPARITIES IN HEALTH CARE

\$65,000 to fund an hour-long documentary on the national movement for universal health care.

ORGANIZING GRANTS

AMERICAN FEDERATION OF STATE, COUNTY & MUNICIPAL EMPLOYEES

AFSCME CT COUNCIL 4

\$50,000 to organize members for universal health care.

AMERICAN FEDERATION OF TEACHERS OF CONNECTICUT

LABOR FOR UNIVERSAL HEALTH CARE

\$29,000 to organize, educate and mobilize members in support of the campaign.

BRIDGEPORT CHILD ADVOCACY COALITION

MOBILIZING THE COMMUNITY FOR
HEALTH CARE ACCESS

\$90,500 to build a broader base for the healthcare4every1 campaign in Bridgeport's suburbs, focus legislative attention on universal health care, and sustain momentum among advocates.

CENTRAL AREA HEALTH EDUCATION CENTER, INC.

HEALTHCARE4EVERY1 CAMPAIGN

\$12,000 to work with corporate volunteer groups to educate communities about universal access to health care services.

CSEA SEIU – LOCAL 2001

SMALL BUSINESS & DAYCARE
CENTERS WORKING TOGETHER

\$20,000 to engage groups on the issue of universal health care.

CHRISTIAN ACTIVITIES COUNCIL

ORGANIZING UNITED CHURCH OF CHRIST
CONGREGATIONS IN UNIVERSAL HEALTH CARE

\$60,000 for a faith-based campaign and organizing of United Church of Christ congregations.

CHRISTIAN COMMUNITY ACTION, INC.

HAVENetwork INITIATIVE PHASE II

\$66,800 for developing leadership, expanding network, and working with the disenfranchised in New Haven.

CITIZENS FOR ECONOMIC OPPORTUNITY

CEO AND CONNECTICUT ARA OUTREACH

\$125,000 to mobilize union workers and retirees around employee-sponsored health insurance and universal health care.

CONNECTICUT CITIZEN RESEARCH GROUP

HEALTH CARE FOR ALL

\$166,667 to mobilize individuals and organizations for universal health care.

CONNECTICUT PARENT POWER

HEALTH ACTION PROJECT

\$83,733 to educate, mobilize and train parents as local leaders in the universal health care campaign.

CONNECTICUT WORKING FAMILIES

OUTREACH AND MOBILIZATION PROJECT

\$63,000 to educate people about universal health care through communication and outreach efforts.

EASTERN AHEC, INC.

UNIVERSAL HEALTH CARE CAMPAIGN

\$24,000 to educate constituents about health care reform.

GRAND AVENUE VILLAGE ASSOCIATION (GAVA)

GAVA – COMMUNITY ORGANIZING ON UNIVERSAL HEALTH CARE

\$32,250 to work with the healthcare4every1 campaign in the Greater New Haven area.

JOHN J. DRISCOLL UNITED LABOR AGENCY, INC.

HEALTH INFORMATION PROGRAM

\$92,100 to produce a bi-weekly television series and to educate and mobilize union members and retirees.

MERIDEN CHILDREN FIRST INITIATIVE

HEALTHY MERIDEN ACTION PROJECT

\$69,061 to strengthen parent-school leadership on health issues, to build family, school and community leadership, and to mobilize consumers around health care issues.

NATIONAL ASSOCIATION SOCIAL WORKERS, CT CHAPTER

SOCIAL WORK MOBILIZATION PROJECT

\$34,250 to educate and organize social services and their clients, emphasizing mental health as part of universal health care.

NEW ENGLAND HEALTH CARE EMPLOYEES UNION, DISTRICT 119

LABOR FOR UNIVERSAL HEALTH CARE

\$25,000 to educate and mobilize members on health care issues.

SEIU – CT STATE COUNCIL

MAKING SERVICE WORKERS VISIBLE

\$16,500 to mobilize service workers to change public policy to make health care a priority.

SEIU – LOCAL 32BJ

LABOR FOR UNIVERSAL HEALTH CARE

\$41,500 to mobilize labor for the healthcare4every1 campaign.

SOUTHWESTERN AHEC, INC.

HEALTHCARE4EVERY1 CAMPAIGN

\$12,000 to collect Tell Your Story cards from medical and dental constituents, conduct meetings targeting key legislators in southern Fairfield and New Haven counties, and oversee a meeting of providers/partners with legislators.

TEAMSTERS LOCAL 559

EDUCATION & MOBILIZATION

\$48,000 to work on improving health care in the short term and advancing universal health care in the long term.

UE RESEARCH AND EDUCATION FUND

UE-CT HEALTHCARE FOR EVERYONE

\$20,000 to hire a health care campaign coordinator to educate and mobilize membership.

UNITED ACTION CONNECTICUT

UNIVERSAL HEALTH CARE:

EVERY ONE. RIGHT NOW.

\$50,400 to organize faith-based communities in eastern and central Connecticut around health care access and disparities.

UNITED AUTO WORKERS – UAW REGION 9A

LABOR FOR UNIVERSAL HEALTH CARE

\$25,000 to educate and mobilize UAW members and retirees regarding health care.

UNITED CONNECTICUT ACTION FOR NEIGHBORHOODS, INC.

THE CARING FAMILIES COALITION

\$84,000 to expand the base of the Caring Families Coalition working for universal health care.

UNITED FOOD AND COMMERCIAL WORKERS UNION LOCAL 371

LABOR FOR UNIVERSAL HEALTH CARE

\$50,000 to mobilize labor in the healthcare4every1 campaign.

SMALL BUSINESS GRANTS**BRIDGEPORT REGIONAL BUSINESS COUNCIL**

HEALTH CARE COUNCIL

\$20,000 to empower a business-based collaborative working towards universal access to health care.

BUSINESS COUNCIL OF FAIRFIELD COUNTY

SMALL BUSINESS HEALTH CARE NETWORK

\$20,000 to develop and refine the understanding of small business members' needs as they relate to health care access, to educate these members about health care access, and build linkages among small business leaders.

CHAMBER OF COMMERCE OF EASTERN CONNECTICUT

HEALTH CARE EDUCATIONAL

OUTREACH PROGRAM

\$20,000 to educate the region's business community about health care access and community health care needs and to ascertain the health care needs of this community.

GRAND AVENUE VILLAGE ASSOCIATION

GAVA – SMALL BUSINESS ORGANIZING PROJECT

\$69,500 for outreach and education to small businesses on Grand Avenue in New Haven and to expand outreach to Latino business owners.

GREATER BRISTOL CHAMBER OF COMMERCE

COMMUNITY NEEDS ASSESSMENT

FOR HEALTH CARE

\$20,000 to coordinate monthly meetings for the Health Services Committee, to coordinate forums, and to manage surveys and other mailings to business partners.

GREATER NEW HAVEN CHAMBER OF COMMERCE FOUNDATION

HEALTH CARE AND BUSINESS

\$20,000 to expand the ability of the Greater New Haven Chamber of Commerce's Health Care Council to promote broader health care access and provide health care education to the business community.

GREATER WATERBURY CHAMBER OF COMMERCE FOUNDATION

HEALTH CARE COUNCIL ADVOCACY PROJECT

\$20,000 to work with the Metro Chambers of Commerce and the Foundation to educate the business community on health care access issues that affect the business environment.

METRO CHAMBERS OF COMMERCE

METRO CHAMBER UNIVERSAL

HEALTH CARE RESEARCH PROJECT

\$10,000 to this consortium of chambers of commerce to promote the involvement of business in the discussion of universal health care.

NORTHWEST CONNECTICUT CHAMBER EDUCATION FOUNDATION, INC.

NORTHWEST ACCESS INITIATIVE

\$15,000 to provide educational health care seminars for the local business community.

SMALL BUSINESS HEALTH CARE NETWORK

SMALL BUSINESS ENGAGEMENT GRANTS

\$25,000 to engage small businesses in health care reform.

SPANISH MERCHANTS ASSOCIATION OF BRIDGEPORT, INC.

PROGRAM OFFICE FOR THE HISPANIC MERCHANTS ASSOCIATION

\$30,000 to support training and access to affordable health care in greater Bridgeport and Fairfield County.

PRESIDENT'S GRANTS

ADVOCACY FOR PATIENTS WITH CHRONIC ILLNESS, INC.

\$3,500 to support the October 20 conference exploring legal hurdles for people with chronic illness and the benefits of universal health care.

CONNECTICUT AIDS BIKE TOUR 2007

\$10,000 to raise awareness about HIV/AIDS in Connecticut and raise money for organizations that provide services to people with HIV/AIDS.

CONNECTICUT CENTER FOR PATIENT SAFETY

\$10,000 to support the organization's work, including strategic planning.

NEW ENGLAND REGIONAL MINORITY HEALTH CONFERENCE APRIL 2-4 2007

\$7,000 to support efforts to educate the public about racial and ethnic health disparities and develop strategies for eliminating them.

TRUE COLORS, INC.

\$5,000 to support efforts to improve health care services for gay, lesbian, bisexual and transgender youth.

YALE UNIVERSITY APRIL 2007 CONFERENCE

\$10,000 to support a national health policy conference comparing international models of health care and the potential for reform in the United States.

OUR *investment* PHILOSOPHY

The mission of Universal Health Care Foundation is to promote health in a manner consistent with its core values of social and economic justice. We use this as a guiding principle in everything we do, including in the investments we make. Therefore, we developed a purposeful strategy that balances fiscal prudence, social responsibility, mission correlation and shareholder advocacy and leads to investment in companies that:

- Foster social and economic justice and corporate citizenship.
- Enhance the quality of life in the communities in which they operate, create quality jobs and respect unions.
- Promote the advancement of women and people of color and develop just policies and practices for all employees; provide safe and healthy working conditions; offer health benefits; do not hire children or contract with factories with child employees; respect the right to form or join trade unions; respect the right to strike; and provide all workers with equal remuneration for equal work.
- Provide products and services in ways that preserve and/or improve our natural environment and enhance the health of the community.
- Demonstrate ethical standards for protecting and supporting human rights in the global marketplace.
- Maintain outstanding health care programs that advance the mission of the Foundation.

Additionally, we avoid investing in organizations that:

- Ignore human dignity and equality by operating with standards that are in conflict with the protection and support of human rights and the promotion of participation and collaboration by all sectors of society.
- Grow, manufacture or sell tobacco or tobacco-related products.
- Endanger the environment.
- Employ unjust policies and practices that promote unfavorable employee relationships.
- Maintain policies and practices that deny reproductive rights.

STATEMENT OF ACTIVITIES

YEAR ENDED 2007

YEAR ENDED 2006

REVENUES AND GAINS

Net Interest & Dividend Income from Investments	616,707	663,959
Net Realized Investment Gains	4,568,030	832,848
Net Unrealized Investment Gains (Losses)	(2,627,310)	3,787,726
Miscellaneous Revenue	—	61,445

Total Revenue and Gains

2,557,427	5,345,978
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EXPENSES

Management & General	707,366	879,899
Program Grants	3,278,078	3,170,448
Research	224,249	294,284
Strategic Communications	1,491,935	1,300,412
Convening	532,245	60,411

Total Expenses

6,233,873	5,705,454
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Change in Unrestricted Net Assets	(3,676,446)	(359,476)
Net Assets, Beginning of Year	50,421,017	50,780,493

NET ASSETS, END OF YEAR

\$46,744,571	\$50,421,017
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STATEMENT OF FINANCIAL POSITION

YEAR ENDED 2007

YEAR ENDED 2006

ASSETS

Cash & Cash Equivalents	311,087	377,509
Due From CHART	7,310	7,310
Prepaid Expenses & Deposits	40,583	48,026
Investments	47,457,852	50,796,065
Fixed Assets, Net of Accumulated Depreciation	224,814	224,882

TOTAL ASSETS

\$48,041,646	\$51,453,792
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LIABILITIES AND NET ASSETS

Accounts Payable & Accrued Liabilities	781,568	314,747
Grants Payable	515,507	718,028

Total Liabilities

1,297,075	1,032,775
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UNRESTRICTED NET ASSETS

46,744,571	50,421,017
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TOTAL LIABILITIES AND NET ASSETS

\$48,041,646	\$51,453,792
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UNIVERSAL HEALTH CARE FOUNDATION OF CONNECTICUT

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(from December, 2007)

Leslie Gabel-Brett, Ph.D., Chair
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(from December, 2007)

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Campaign Organizer

Kristin Beck
Campaign Organizer

Rachel Welch
Campaign Organizer

OUR DEEPEST THANKS TO THREE BOARD MEMBERS WHOSE TENURES ENDED THIS YEAR ON THE BOARDS OF CHART AND UNIVERSAL HEALTH CARE FOUNDATION OF CONNECTICUT.

ELIZABETH BROWN works as legislative director for the Connecticut Commission on Children. She joined the CHART board of directors in 2001 and the Foundation board in 2002. Liz served as secretary on both boards. She also was a member of the Foundation's investment committee and CHART's financial strategies committee. In all her roles, Liz brought a clear vision for rebuilding the health care system, a deep understanding of how communities function, and a passion for reform.

STEPHANIE ROBINSON, J.D., is the founding president and CEO of The Jamestown Project, a nonprofit, nonpartisan action-oriented think tank that focuses on democracy. She joined the CHART and UHCF boards in July, 2005. Stephanie provided valuable insights to the program committee and to the board with her sound strategic thinking and understanding of grant making. She strove to connect her full-time work with the Foundation's efforts, engaging others in discussion about ways to strengthen our country's democracy.

ROGER C. VANN joined the CHART board in July 2005, when he was executive director of the American Civil Liberties Union of Connecticut. Roger was a valued participant in the Foundation's development of our "Three Routes to Reform," three possible options for rebuilding the state's health care system. He maintained that the alternative option — the status quo — was unacceptable.

Many thanks to Liz, Stephanie and Roger for their valued advice and direction and best of luck in their future endeavors!



UNIVERSAL
HEALTH CARE
FOUNDATION
of CONNECTICUT

OUR *history*

In 1997, a coalition of labor organizations and advocacy groups sued the for-profit Anthem Insurance Co. over its merger with the non-profit Blue Cross & Blue Shield of Connecticut. Anthem agreed to a settlement in 1999.

As a result, Anthem Foundation of Connecticut and its parent organization, Connecticut Health Advancement and Research Trust, were created. The Foundation received \$40.8 million to work toward quality, affordable health care for every state resident. The Foundation was incorporated in 2000.

Since 2002, the Foundation has awarded \$7.1 million in grants. In 2004, the board of directors voted to change the Foundation's name to more accurately reflect its mission and vision. In 2006, the Foundation launched a statewide advocacy campaign to achieve universal health care.

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