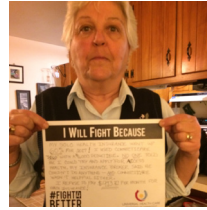
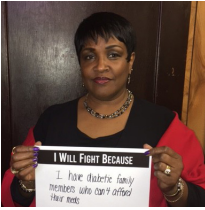
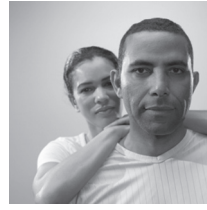
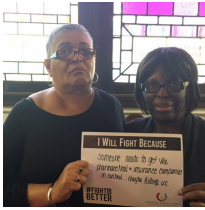


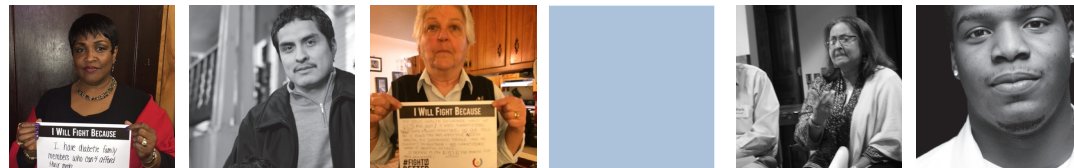
FIGHT 4 BETTER
 BETTER CARE - BETTER PRICES - BETTER HEALTH



ANNUAL REPORT 2016



LETTER FROM PRESIDENT & BOARD CHAIR



Dear Friends,

2016 was a year of consumers elbowing our way to the front of the room, to make our voices heard before policymakers made decisions that would affect our lives.

Anthem Insurance Co. proposed a merger with CIGNA and Aetna proposed a merger with Humana. If approved by the United States Department of Justice and the Connecticut Insurance Department, each one would have major impact on Connecticut residents. Premiums and out of pocket costs would have gone up and choice of insurance companies would have diminished.

The mergers were not approved. We were there with our partners, amplifying the voice of the Connecticut consumer.

Connecticut hospitals and physician practices continued to affiliate and merge. Yale New Haven Health System and Lawrence + Memorial Hospital in New London sought state approval to merge without the local community's patients and physicians fully understanding the opportunities and trade-offs for access, quality,

cost and equity. With our support and participation, a community coalition formed to ask hard questions and to present conditions that should be part of any state approval of the proposal.

The merger was approved. Several of the coalition's conditions were incorporated into the approval. The voices of patients and their physicians and nurses prevailed.

The board and staff of the Foundation take the consumer voice and our responsibility to realize the mission very seriously. We look forward to the day when we can say "mission accomplished." We're certainly not there yet. So we persevere, in the face of many challenges. And we count on the continued partnership and support of the many organizations and individuals who steadfastly work with us in this crucial endeavor. Thank you!

Frances G. Padilla
President

Dan Livingston
Board Chair



2016 IN REVIEW

IN HEALTH AND HEALTH CARE . . .

THE VOICE OF PEOPLE NEEDS TO BE AMPLIFIED, CONCERNS ADDRESSED, CONSUMERS PROTECTED FROM MONEYED INTERESTS, AND A VISION OF HEALTH CARE FOR ALL MUST GUIDE US.

TOGETHER, WE HAVE FOUGHT THIS PAST YEAR --

AND TOGETHER WE WILL CONTINUE TO FIGHT.

THESE ARE THE STORIES OF OUR...

#FIGHT4BETTER
BETTER CARE - BETTER PRICES - BETTER HEALTH

IN 2016, TOGETHER WE:

CHAMPIONED FOR COMMUNITIES TO HAVE A SAY IN THEIR LOCAL HOSPITALS AT PUBLIC HEARINGS FOR

- Yale-New Haven Health System Acquisition of L+M Hospital
- Prospect Medical Holdings For-Profit Takeover of Eastern Connecticut Health Network & Waterbury Hospital
- Certificate of Need Task Force

LIFTED THE VOICE OF CONSUMERS' CALL FOR AFFORDABLE HEALTH CARE AT

- Insurance Rate Review Public Hearing
- Health Care Cabinet meetings concerning health care costs

FOUGHT AGAINST MONEYED INTERESTS

- Worked in partnership to push back against the Anthem-Cigna mega-merger

TRAINED ADVOCATES

- Leaders in Action to Change Health Care pilot program

ENGAGED REAL PEOPLE

- Gathered stories
- Alerted people for opportunities to speak up at different venues

KEPT CONNECTICUT INFORMED ON CRITICAL ISSUES BY

- Convening people and groups to work together
- Writing regular blogs on relevant topics
- Sharing important information on social media and via our e-newsletter





"THE ACQUISITION OF LAWRENCE + MEMORIAL HEALTH BY THE YALE-NEW HAVEN HEALTH SERVICES CORPORATION IS A PIVOTAL OPPORTUNITY FOR STEMMING THE GROWTH OF MONOPOLY IN CONNECTICUT'S HEALTH CARE MARKET AND LIMITING THE ILL EFFECTS OF CONSOLIDATION."

REPORT ISSUED DECEMBER 2015 BY SEVEN GROUPS: THE UNIONS AFSCME COUNCIL 4, AFT CONNECTICUT, UNITE HERE! CONNECTICUT, AND NEW ENGLAND HEALTH CARE EMPLOYEES UNION, DISTRICT 1199, SEIU; THE CONNECTICUT CITIZEN ACTION GROUP; THE CONNECTICUT HEALTH POLICY PROJECT; AND UNITED ACTION CONNECTICUT.



In October of 2015, an informal coalition formed in response to Yale New Haven Health System's application to acquire L+M Hospital in New London, CT. The group, which represented faith-based and other statewide organizers, unions, civic groups, policy experts and health care providers, was granted Intervenor status during the Certificate of Need hearings convened by the Office of Health Care Access.

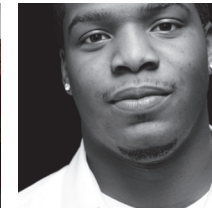
Experienced organizers and high level policy analysts worked alongside community members with less experience, keeping them aware of hearings, coaching them to share their stories and testify at public hearings and helping them advocate for enforceable conditions to the "deal"—conditions that would respond to the health needs of the community; and keep services local and affordable.

The coalition brought together policy experts, organizers and community members to demand transparency and accountability; and to tell the numbers story and the people story. The result of our efforts resulted in OHCA rendering their decision to approve Yale's acquisition of L+M with unprecedented conditions.

ANTHEM-CIGNA MERGER

FIGHTING MONEYED INTERESTS, DEFENDING CONSUMERS

FIGHT 4 BETTER
 BETTER CARE • BETTER PRICES • BETTER HEALTH



IN A VICTORY FOR CONSUMERS, BOTH THE AETNA-HUMANA AND ANTHEM-CIGNA MERGERS WERE BLOCKED IN FEDERAL COURT.

Alarmed by the proposed Aetna-Humana and Anthem-Cigna mega-mergers, the foundation spent much of 2016 fighting back. Joining in coalition with the Connecticut State Medical Society and the Connecticut Citizen Action Group, we conducted a campaign to educate and engage the public through forums, news articles, blogs, social media and petitions. We raised awareness about the conflict of interest concerns surrounding Connecticut's Insurance Department Commissioner, ultimately leading to her recusal from the state-level review of the Anthem-Cigna merger. Working with our coalition partners and other national advocacy groups, we enlisted 43 organizations from around the country to send a letter to the United States Department of Justice (DOJ) urging the DOJ to use its "expertise and enforcement power to protect people from the harm these mergers will cause." In July, DOJ filed suit, opposing both mergers. Ultimately the courts blocked both deals, finding no evidence that everyday people would benefit from these anti-competitive mega-mergers.

CONNECTICUT CAMPAIGN FOR CONSUMER CHOICE



What was at risk

Anthem would have controlled 64% of the Connecticut insurance market, meaning:

- Rates could have increased
- Anthem may have been "too big to fail"
- Smaller insurers could have been pushed out
- Anthem could have become a monopoly

Before the merger
 There was some sense of balance. Anthem covered 44% of Connecticut, while other insurers covered 66%.



BLOCKED!

A federal judge blocked Anthem's proposed merger with Cigna, citing the move could have affected up to 53 million consumers -- would reduce competition in the healthcare economy

Looking ahead

An appeal looms: Anthem has announced that it plans to appeal the ruling blocking the mega-merger.



Thanks to all who stood with us in the fight against this merger

You - individuals who signed our petition and wrote letters, Connecticut State Medical Society, Connecticut Citizen Action Group, US Senator Blumenthal, Attorney General Jepson, and Comptroller Lembo.

#FIGHT4BETTER
 BETTER CARE • BETTER PRICES • BETTER HEALTH



For the latest news, follow us on our social media platforms and our blog.



LEADERS IN ACTION TO CHANGE HEALTH CARE PILOT COHORT

DENISE SMITH

FREELAND GRANT WRITER & HEALTH SERVICES PROGRAM MANAGER
HARTFORD

MICHELE SCOTT

SPECIAL ASSISTANT TO TRIBAL COUNCILOR
MASHANTUCKET PEQUOT TRIBAL NATION
MASHANTUCKET

MARK KOSNOFF

UNITED ACTION OF CONNECTICUT
MERIDEN

OCEAN PELLETT

UNITED ACTION OF CONNECTICUT
WATERFORD

LISA FREEMAN

EXECUTIVE DIRECTOR
CONNECTICUT PATIENT SAFETY
FAIRFIELD

SOFIA SEGURA-PEREZ

ASSOCIATE DIRECTOR
CENTER FOR COMMUNITY NUTRITION
HISPANIC HEALTH COUNCIL
STORRS

JAMES LAMB

COMMUNICATIONS & OUTREACH ASSOCIATE
CONNECTICUT VOICES FOR CHILDREN
BRANFORD

ASHLEY BLANCHARD

PUBLIC POLICY ANALYST
BRIDGEPORT CHILD ADVOCACY COALITION
NEW HAVEN

ANGELA DEMELLO

INDEPENDENT HEALTH INSURANCE BROKER
THE STRATEGIES GROUP, LLC
STRATFORD

GRACE MONTESI

UNITED ACTION OF CONNECTICUT
UNIONVILLE

RAVEN PEÑA

ORGANIZER
SEUI 1199 NE
HAMDEN

LEADERS IN ACTION TO CHANGE HEALTH CARE

We wrapped up our pilot health care leadership program, Leaders in Action to Change Health Care (LIA) in April. The eight-month pilot graduated eleven individuals representing a broad variety of perspectives on our health care system – ranging from community-based activism and consumer advocacy to public health and health equity.

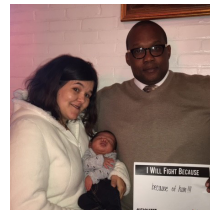
The focus of the pilot was to empower individuals already engaged in some form of health care and social justice work to be more effective leaders and partners in the struggle to achieve quality, affordable health care for all state residents.

Through LIA, seeds of change took root and dynamic new relationships were forged. The Foundation is pleased to have these bold partners working side-by-side with us.



HEALTH CARE STORIES PROJECT

MOBILIZING PHILANTHROPY TO DEFEND HEALTH CARE



FIGHT 4 BETTER
BETTER CARE • BETTER PRICES • BETTER HEALTH

THESE KINDS OF STORIES HELP TO TELL THE REAL WORLD IMPACT OF HEALTH CARE POLICY

At the end of 2016, we expended our work to include defending health care gains, including defense of the Affordable Care Act, Medicaid, Medicare, and women's health care. We mobilized our philanthropy to fund 8 organizations to collect health care stories to speak to the impact of proposed health care changes on real people, their families, and their communities.

GRANTEES

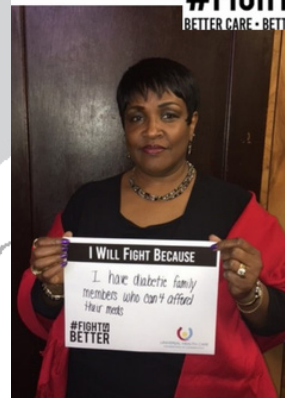
- BRIDGEPORT CHILD ADVOCACY COALITION
- CONNECTICUT COMMUNITY CARE, INC.
- COMMUNITY HEALTH CENTERS ASSOCIATION OF CONNECTICUT
- CENTER FOR MEDICARE ADVOCACY – CONNECTICUT CHAPTER
- COUNCIL ON CHURCHES
- CONNECTICUT STATE EMPLOYEES ASSOCIATION/SEIU LOCAL 2001
- HISPANIC HEALTH COUNCIL
- UNITED ACTION OF CONNECTICUT

My prescription drugs cost is outrageous!

I could go to Canada and pay half the amount.



#FIGHT4BETTER
BETTER CARE • BETTER PRICES • BETTER HEALTH



I have diabetic family members who can't afford their meds.



REGINA'S STRUGGLE WITH HEALTH CARE COSTS

"The cocktail of medications needed to treat my illness is very expensive. I split more than one half of my take home pay between rent & health care.

It is difficult to keep my head above water. There has to be a better, more affordable way."

Health Insurance

WHAT'S YOUR FIGHT?

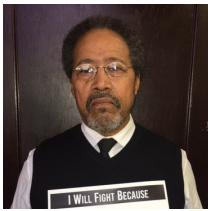
#FIGHT4BETTER

I Will Fight Because
I want my mom to live a long and healthy life!

I Will Fight Because
Seniors should have free care and not have to choose between care and food!

I Will Fight Because
My family members suffer from chronic illnesses and they need a responsive health care system.

I Will Fight Because
We all want to be healthy without being broke!



FIGHT 4 BETTER
 BETTER CARE • BETTER PRICES • BETTER HEALTH

HEALTH CARE JUSTICE

GRANTEE HIGHLIGHT

CONNECTICUT CITIZEN RESEARCH GROUP

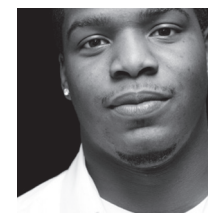
**TOO OFTEN THE VOICE
 OF EVERYDAY PEOPLE IS
 NOT AT THE TABLE. CCRG
 HELPS MAKE SURE THAT
 CHANGES.**

In the face of increasing consolidation of both hospitals and insurance corporations, the people who need quality, accessible care at a price they can afford are getting squeezed. With a rich history of health care advocacy in the state, as well as skill at building coalitions and community organizing efforts to stand up for everyday people, CCRG is a ready partner to educate, engage and activate people.

In 2016, CCRG was a leader in coalition efforts around hospital Certificate of Need applications in New London, Waterbury and Manchester/Rockville - as well as the fight to stop the Anthem-Cigna and Aetna-Humana mega-mergers. In addition, advocacy to protect Medicaid/HUSKY eligibility and coverage for low-income families and individuals was a priority in the face of growing state budget problems.

Ann Pratt led the field efforts to amplify the voice of real people in these struggles, demonstrating the value of CCRG as a key partner in moving toward our mission.





WHO WE ARE



Universal Health Care Foundation of Connecticut is an independent, non-profit philanthropy.

We support research-based policy, advocacy and public education that advances the achievement of quality, affordable health care for everyone in the state.

OUR MISSION

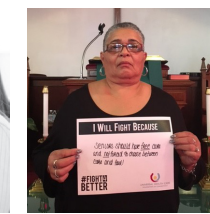
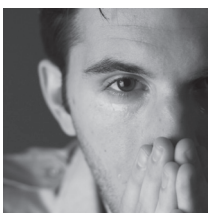
To serve as a catalyst that engages residents and communities in shaping a democratic health system that provides universal access to quality, affordable health care and promotes health in Connecticut.

We believe that health care is a fundamental right and that our work is part of a broader movement for social and economic justice.

OUR VISION

We envision system that is accountable and responsive to the people it serves, and that supports our health, takes excellent care of all of us when we are sick at a cost that doesn't threaten our financial security and continues to be an important source of quality employment and vitality in our communities.

- UNIVERSAL HEALTH CARE
FOUNDATION OF CONNECTICUT
BOARD OF DIRECTORS**
- MARIAN EVANS, MD
CHAIR**
- DAVID PICKUS
VICE CHAIR**
- PHIL WHEELER
TREASURER**
- NANCY BURTON
SECRETARY**
- TERESA YOUNGER**
- DAN LIVINGSTON**
- SAL LUCIANO**
- REV. DR. SHELLEY BEST**
- CORNELL WRIGHT**



WHO WE ARE



The Connecticut Health Advancement and Research Trust (CHART) is the parent organization of Universal Health Care Foundation of Connecticut, Inc. It is a 501(c)(3) research, development and education organization dedicated to assuring that the health care needs of all Connecticut residents are met.

CHART was created in 1999 as a result of the settlement of a lawsuit brought against the for-profit Anthem Insurance Co. during its merger with the non-profit Blue Cross & Blue Shield of Connecticut. The settlement also required the creation of a second, separate foundation, The Anthem Foundation of Connecticut, Inc. (now Universal Health Care Foundation of Connecticut). The purpose of the Foundation is to support CHART's mission, principally by making grants that will further the goals established by CHART.

CHART is a research, development and education organization that hosts forums on various issues related to health care policy in Connecticut. Universal Health Care Foundation of Connecticut, Inc., supports CHART's mission by making grants, developing public policy and supporting research to further the vision of quality, affordable health care for all Connecticut residents.

Together with Universal Health Care Foundation, CHART has changed the debate from whether universal health care is possible, to how to achieve the quality, affordable health care system that is best for Connecticut.

- CONNECTICUT HEALTH ADVANCEMENT & RESEARCH TRUST (CHART)
BOARD OF DIRECTORS**
- DAN LIVINGSTON
CHAIR**
 - MARIAN EVANS, MD
VICE CHAIR**
 - PHIL WHEELER
TREASURER**
 - DAVID PICKUS
SECRETARY**
 - CORNELL WRIGHT**
 - TERESA YOUNGER**
 - NANCY BURTON**
 - SAL LUCIANO**
 - REV. DR. SHELLEY BEST**
 - JEAN MORNINGSTAR**
 - DR. STEVEN SMITH**
- CHART IS THE PARENT ORGANIZATION OF
UNIVERSAL HEALTH CARE FOUNDATION OF
CONNECTICUT**

DONORS THANK YOU FOR JOINING THE FIGHT!



INDIVIDUAL DONORS

Andrea Allen	Win Heimer
Diane Ariker	Jim Horwitz
Gary Bent	Gail Janensch
Sheila & Gerry Berkelhammer	Stephen Karp
Margaret Best	Meshie Knight
Nancy Burton	Stephen Kobasa
Yolanda Caldera-Durant	Ana Lachelier
Nancy Carrington	Joan Lane
Lisa Chedekel	Dan Livingston
Martin Chemiak	Velandy Manohar
William Cibes	Pete McKnight
Lisa Davis	Shawn Mobilio
Steve Derby	Julio Morales
Marian Evans	Naomi Myers
Lisa Freeman	Elsa Obuchowski
Sylvia Gafford-Alexander	Doug Olson & Justin Navarro
Shelley Geballe	John Pakutka
Shirley Girouard	David Pickus
Meryl Gordon	Thomas & Helina Platt
Jeanne & Peter Grandy	Alice Pritchard & Dana Bugl

Constance & Donald Reder
Kathleen Repole
Julie Rosenbaum
Linda Ross
Arvind Shaw
Carol Silva
Tim Smith
Stephen Smith
Ronna Stuller
Malgorzata Thomas
Nancy von Euler
Phil Wheeler
Jennifer Whinnem
Steve Wolfson
Jeffrey Wolfson
Nancy Yedlin
Teresa Younger

MATCHING GIFT COMPANIES

Robert Wood Johnson
Foundation
Pfizer Foundation

IN MEMORY OF

William Tyszka
from Mary Moninger-Elia
Marguerite Marafino
from Bette Marafino

DONOR COMPANIES

Qualidigm
Connecticut Coalition of
Taft-Hartley Plans

GRANT

Graustein Memorial Fund

2016 GRANTEES

HEALTH JUSTICE PROJECT GRANT

CT Citizen Research Group -
\$50,000

HEALTH CARE STORIES PROJECT GRANTS

Bridgeport Child Advocacy
Coalition - \$5,000

CT Community Care, Inc. -
\$5,000

Community Health Centers
Association of CT - \$5,000

Center for Medicare Advocacy
– CT Chapter - \$5,000

Conference on Churches -
\$5,000

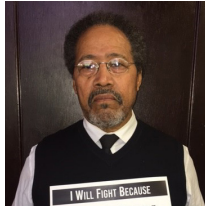
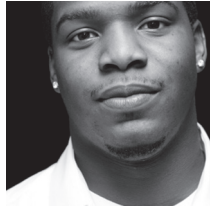
CT State Employees
Association / SEIU 2001 -
\$5,000

Hispanic Health Council -
\$5,000

United Action of CT - \$5,000

SUMMARY OF FINANCES

	AS OF DECEMBER 31, 2016	AS OF DECEMBER 31, 2015
STATEMENTS OF FINANCIAL POSITION		
ASSETS		
Cash and cash equivalents	138,281.00	120,178.00
Investments	21,664,790.00	22,060,711.00
Property & equipment, net	59,870.00	73,323.00
Grants receivable	-	-
Prepaid expenses & other assets	39,177.00	36,380.00
TOTAL ASSETS	21,902,118.00	22,290,592.00
LIABILITIES & NET ASSETS		
Accounts payable & accrued expenses	43,970.00	94,639.00
Grants payable	-	10,000.00
Accrued payroll liabilities	49,181.00	59,536.00
TOTAL LIABILITIES	93,151.00	164,175.00
Unrestricted Net Assets	21,808,967.00	22,126,417.00
Temporarily Restricted Net Assets	-	-
Total Net Assets	21,808,967.00	22,126,417.00
TOTAL LIABILITIES & NET ASSETS	21,902,118.00	22,290,592.00
STATEMENTS OF ACTIVITIES & CHANGES IN NET ASSETS		
Investment Return Designated for Operations	1,421,000.00	1,860,000.00
Interest, dividends & miscellaneous	21,361.00	5,804.00
	1,442,361.00	1,865,804.00
OPERATING EXPENSES		
Management & general	271,394.00	302,684.00
Development	142,142.00	94,013.00
Public policy	866,469.00	977,069.00
Strategic communications	-	-
Advocacy	18,533.00	15,792.00
TOTAL EXPENSES	1,298,538.00	1,389,558.00
Results of Operations	143,823.00	476,246.00
Change in Net Assets	(383,782.00)	(1,942,477.00)
Net Assets, Beginning of Year	22,192,749.00	24,135,226.00
NET ASSETS, END OF YEAR	21,808,967.00	22,192,749.00



FIGHT 4 BETTER

BETTER CARE - BETTER PRICES - BETTER HEALTH



UNIVERSAL HEALTH CARE FOUNDATION OF CONNECTICUT



290 PRATT STREET, MERIDEN, CT 06450
(203) 639-0550



UNIVERSALHEALTHCT.ORG
FOLLOW ON FACEBOOK
TWITTER: @CARE4EVERY1
INSTAGRAM: INSTAGRAM.COM/UHCF.CT